

Massachusetts Library Data

Automated Resource Sharing Networks Report

FY2018 (July 1, 2017- June 30, 2018)

Distributed: May, 2019

Massachusetts Board of Library Commissioners

Mary Ann Cluggish, Chairman Roland Ochsenbein, Vice-Chairman Mary Kronholm, Secretary

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Prepared with LSTA funds

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Introduction

The Automated Resource Sharing Networks Report, FY2018 displays data submitted by nine automated resource sharing networks serving libraries in Massachusetts.

With this report we present data about the automated resource sharing networks in one consistent format. Please note that some of the data reflects activity during fiscal year 2018 (July 1, 2017-June 30, 2018) while other data is reported as a snapshot as of June 30, 2018.

We assess annually the usefulness of the data presented here, we will consider adding or deleting data elements based on feedback from the networks, the Board, and the library community.

We welcome your comments.

Paul Kissman, Library Information Systems Specialist Rachel Masse, Assistant to the Director

James Lonergan, Director Massachusetts Board of Library Commissioners 98 North Washington Street, Suite 401, Boston, MA 02114 1-800-952-7403 or 617-725-1860 www.mass.gov/mblc

Massachusetts Library Data: Automated Resource Sharing Networks Report FY2018 (July 1, 2017 - June 30, 2018)

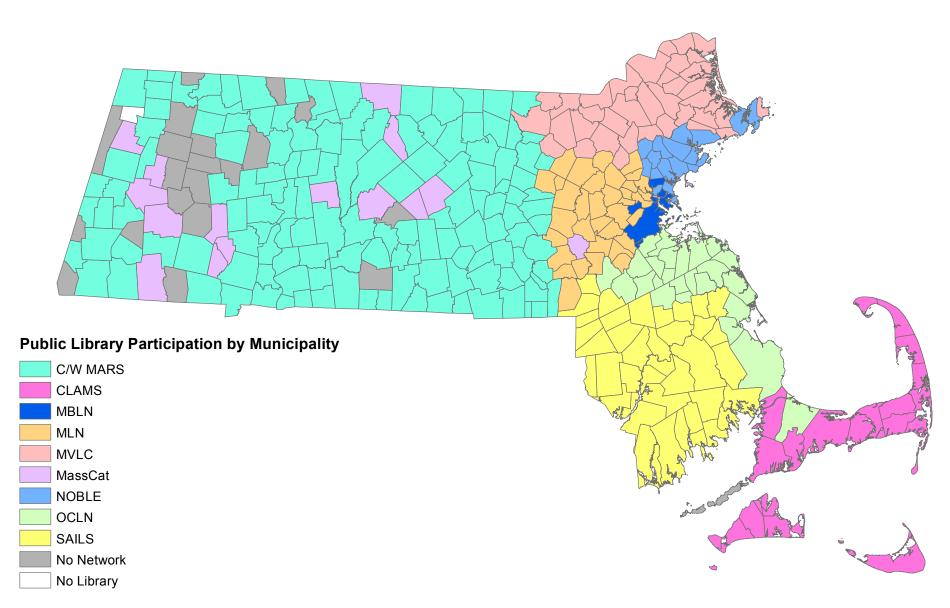
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Automated Resource Sharing Networks Report FY2018 (July 1, 2017 - June 30, 2018)

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Massachusetts Board of Library Commissioners Public Library Participation in Automated Resource Sharing Networks



Cape Libraries Automated Materials Sharing, Inc. (CLAMS)

Eileen Chandler, Admininstrator

270 Communication Way, Unit 4E/4F, Hyannis, MA 02601

Phone: (508) 790-4399 Fax: (508) 771-4533 FY18 President: Tricia Ford, Truro Public Library

C/W MARS, Inc.

Jeanette Lundgren, Administrator

67 Millbrook Street, Suite 201, Worcester, MA 01606

Phone: (508) 755-3323 Fax: (508) 755-3721

FY18 President:

Deb Chown, Nahman-Watson Library, Greenfield Community College

Fenway Libraries Organization (FLO)

Walter Stine, Administrator

550 Huntington Avenue, Boston, MA 02115

Phone: (617) 442-2384

FY18 President:

Kevin Kidd, Wentworth Institute of Technology

Metro-Boston Library Network (MBLN)

Anna Fahey-Flynn, Administrator

Boston Public Library

700 Boylston Street, Boston, MA 02116

Phone: (617) 859-2385 Fax: (617) 236-4306

FY18 President: Not Applicable

Minuteman Library Network (MLN)

Susan McAlister, Administrator

10 Strathmore Road, Natick, MA 01760

Phone: (508) 655-8008 Fax: (508) 655-1507

FY18 President: Charlotte Canelli, Morrill Memorial Library, Norwood

Merrimack Valley Library Consortium (MVLC)

Eric Graham, Executive Director

4 High Street, Suite 175, North Andover, MA 01845

Phone: (978) 557-1050 Fax: (978) 557-8101

FY18 President: Patty DiTullio, Ipswich Public Library

North of Boston Library Exchange (NOBLE)

Ronald Gagnon, Executive Director

26 Cherry Hill Drive, Danvers, MA 01923

Phone: (978) 777-8844 Fax: (978) 750-8472

FY18 President: Linda C.W. Gardener, Melrose Public Library

Old Colony Library Network (OCLN)

David Slater, Administrator

220 Forbes Road, Suite 401, Braintree, MA 02184 Phone: (781) 794-2513 Fax: (781) 794-2517

FY18 President: William Adamczyk, Milton Public Library

SAILS, Inc.

Deborah Conrad, Administrator

10 Riverside Drive, Suite 102, Lakeville, MA 02347

Phone: (508) 946-8600 Fax: (508) 946-8605

FY18 President: Jayme Viveiros, Lakeville Public Library

NETWORK MEMBERSHIP AS OF JUNE 30, 2018

			By Library Typ Iembers/ Outle			By Member	ship Level	New
NETWORK	Public	School	Academic	Special	Total	Full	Associate	Registrations
CLAMS	34 / 37	0 / 0	1 / 1	0 / 0	35 / 38	35/38	0	
Registered Users	247,631		13,929		255,957			14,813
C/W MARS	141 / 168	0 / 0	10 / 11	1 / 1	152 / 180	152/180	0	
Registered Users	936,300		68,998	3,898	1,009,196			73,959
FLO	0 / 0	0 / 0	8 / 11	1 / 1	9 / 12	10/14	0	
Registered Users			49,660	497	50,157			
MBLN	3 / 28	2 / 15	2 / 2	1 / 0	8 / 45	8/45	0	
Registered Users	339,908	7,431	13,217		360,556			90,122
Minuteman	36 / 54	0 / 0	7 / 8	0 / 0	43 / 62	43/62	0	
Registered Users	622,780		58,741		681,521			68,138
MVLC	36 / 40	0 / 0	0 / 0	0 / 0	36 / 40	36/40	0	
Registered Users	556,892				556,892			24,922
NOBLE	17 / 22	1 / 1	9 / 12	1 / 1	28 / 36	26/34	2/2	
Registered Users	255,109		79,375	15	334,499			64,858
OCLN	26 / 35	0 / 0	3 / 5	0 / 0	29 / 40	29/40	0	
Registered Users	286,324		28,161		314,485			42,940
SAILS	38 / 47	25 / 25	2 / 5	1 / 1	66 / 78	66/78	0	
Registered Users	396,915	23,445	24,589		444,949			38,263
TOTAL	331 / 431	28 / 41	42 / 55	5 / 4	406 / 531	309/435	3/3	418,015
Total Registered Users	3,046,842	28,235	244,078	4,395	3,647,656			

TOTAL OPERATING INCOME FOR FY2018

	Membe	Member Fees		MBLC	Funds			
				+	+	=		
NETWORK	Basic Fees	Elective Fees	Telecomm *	Resource Sharing	Small Libs/Nets§	Total MBLC Funds	Other Sources	Total Operating Income
CLAMS	\$813,412	\$40,745	\$27,464	\$59,053	\$18,100	\$104,617	\$14,683	\$973,457
C/W MARS	\$2,420,460	\$99,479	\$128,617	\$163,703	\$200,550	\$492,870	\$36,051	\$3,048,860
FLO	\$477,580	\$134,748	\$5,100	\$53,483		\$58,583	\$107,162	\$778,073
MBLN	\$753,417		\$33,211	\$132,550		\$165,761	\$115,558	\$1,034,736
Minuteman	\$2,492,553	\$633	\$50,358	\$152,979	\$8,500	\$211,837	\$4,194	\$2,709,217
MVLC	\$1,336,231	\$129,876	\$31,385	80,741	\$35,250	\$147,376	\$199,485	\$1,812,968
NOBLE	\$1,470,686	\$131,102	\$27,895	\$98,854		\$126,749	\$18,397	\$1,746,934
OCLN	\$957,128	\$0	\$37,072	\$74,458	\$2,550	\$114,080	\$16,639	\$1,087,847
SAILS	\$903,856	\$171,365	\$22,184	\$86,851	\$18,500	\$127,535	\$43	\$1,202,799
TOTAL	\$11,625,323	\$707,948	\$363,286	\$902,672	\$283,450	\$1,549,408	\$512,212	\$14,394,891

^{*}C/W MARS received \$9,551 to support basic Internet Access (telecomm) for 14 non-network libraries for a program total of \$372,837

[§] C/W MARS received \$5,250 from Account 7000-9506 for a total Small Libraries in Networks amount of \$288,700.

ERATE FUNDING FOR FY2018

NETWORK	Billed Entity #	Erate Funding*	Erate Report (USAC)§	Erate Discount %	Discount Method†
CLAMS	120667	\$ 9,273	\$ 6,101	61%	BEAR
C/W MARS	120309	\$ 20,984	\$ 10,961	65%	
MBLN	149096	\$ 77,128	\$ 54,281	80-90%	SPI
Minuteman	146168	\$ -			
MVLC	120368	\$ 27,185	\$ 31,913	46%	BEAR
NOBLE	120431	\$ -			
OCLN	146604	\$ -			
SAILS	17003109	\$ 17,604	\$ 19,129	53%	SPI
TOTAL		\$ 121,917	\$ 105,324		

^{*}As reported on the network's FY2018 Telecommunications Expenditure Summary Report.

[§] As reported on Schools and Libraries Division (SLD) Opendata Platform for E-Rate Funding Year 2017 (1/17/2019).

[†] BEAR: Billed Entity Application Reimbursement | SPI: Service Provider Invoicing

TOTAL OPERATING EXPENDITURES FOR FY2018

NETWORK	Staff	Admin. Support	Telecomm*	ILS Hardware/ Software Maint.	Telecomm. Hardware/ Software Maint.	Shared eContent platform fees§	Shared eBook/ Audiobook	Electronic Collections	Bibliographic Services	Other Operating	Total Operating
CLAMS	\$410,569	\$96,458	\$44,554	\$110,310	\$17,359	\$12,000	\$101,847	\$34,960	\$24,157	\$85,846	\$938,060
C/W MARS	\$1,480,094	\$165,190	\$234,427	\$134,768	\$30,756	\$12,000	\$414,468	\$84,876	\$95,899	\$65,018	\$2,717,496
FLO	\$358,598	\$95,987	\$6,000	\$60,374	\$5,347	\$0	\$86,924	\$2,282	\$5,525	\$144,649	\$765,686
MBLN	\$465,691	\$30,233	\$13,990	\$158,477	\$557,938	\$0	\$0	\$45,000	\$23,108	\$12,800	\$1,307,237
Minuteman	\$1,074,587	\$187,950	\$77,891	\$399,931	\$27,478	\$12,000	\$545,000	\$85,213	\$137,858	\$95,423	\$2,643,331
MVLC	\$780,920	\$55,403	\$50,518	\$6,573	\$33,346	\$12,000	\$197,797	\$44,656	\$60,194	\$346,385	\$1,587,792
NOBLE	\$903,076	\$156,123	\$43,823	\$2,943	\$24,000	\$12,000	\$223,927	\$156,710	\$29,942	\$79,531	\$1,632,075
OCLN	\$559,315	\$120,965	\$62,539	\$136,798	\$3,250	\$42,000	\$75,135	\$48,666	\$64,445	\$10,921	\$1,124,034
SAILS	\$562,701	\$158,016	\$40,427	\$201,446	\$9,851	\$12,000	\$106,537	\$40,459	\$43,630	\$27,740	\$1,202,807
TOTAL	\$6,595,551	\$1,066,325	\$574,169	\$1,211,620	\$709,325	\$114,000	\$1,751,635	\$542,822	\$484,758	\$868,313	\$13,918,518

^{*}Expenditutes after E-rate discounts applied

[§] MBLN does not pay for OverDrive platform fees; BPL does.

OCLN includes \$30,000 for RB Digital Magazine platform in addition to \$12,000 for OverDrive

NETWORK TELECOMMUNICATION EXPENDITURES FOR FY2018*

NETWORK	Shared Internet Access	Remote-to-Host	Total Telecommunication Expenditures
CLAMS	\$1,356	\$43,198	\$44,554
C/W MARS	\$18,000	\$206,163	\$224,163
FLO	\$6,000	\$0	\$6,000
MBLN	\$13,990	\$0	\$13,990
Minuteman	\$15,931	\$61,960	\$77,891
MVLC	\$17,340	\$33,178	\$50,518
NOBLE	\$9,000	\$34,823	\$43,823
OCLN	\$2,459	\$60,080	\$62,539
SAILS	\$2,040	\$38,387	\$40,427
TOTAL	\$86,116	\$477,789	\$563,905

^{*}Expenditures after E-Rate discounts applied.

C/W MARS expended \$10,264 from Account 7000-9506 to support basic Internet Access for 14 non-network libraries for a total of \$574,169.

CAPITAL REVENUE & EXPENDITURES FOR FY2018

NETWORK	Capital Revenue	MBLC Infrastructure Grants (9506)	Capital Expenditures	Capital Improvement/ Reserve Fund
CLAMS	\$0	\$13,714	\$0	\$326,580
C/W MARS	\$32,943	\$36,772	\$50,150	\$990,934
FLO	\$0	\$9,626	\$53,003	\$1,513,091
MBLN	\$0	\$14,368	\$0	\$0
Minuteman	\$2,827	\$17,803	\$51,627	\$336,788
MVLC	\$128,831	\$13,878	\$0	\$402,945
NOBLE	\$0	\$13,387	\$48,021	\$868,598
OCLN	\$0	\$14,041	\$0	\$584,318
SAILS	\$0	\$19,766	\$29,521	\$524,000
TOTAL	\$164,601	\$153,355	\$232,322	\$5,547,254

STAFFING AS OF JUNE 30, 2018

NETWORK	Total Staff	Full Time	Part Time	Full-Time hours per week	Total hours worked per week by all staff reported	FTE (35 hrs/wk)
CLAMS	7	3	4	40	198	5.6
C/W MARS	18	15	3	37.5	619	17.6
FLO	4	3	1	35	125	3.5
MBLN	8	2	6	35	184	5.3
Minuteman	13	12	1	37.5	480.0	13.7
MVLC	11	11		37.5	413	118.0
NOBLE	11	8	3	37.5	362	10.3
OCLN	6	6		37.5	225	6.4
SAILS	7	7		35	245	7.0
TOTAL	85	67	18		2,850	187.4

EBOOK HOLDINGS & ELECTRONIC COLLECTIONS AS OF JUNE 30, 2018

		eBook Collections											
	Shared	d eBook col	lections	Added in FY2018			Removed in FY2018		Electronic Collections / Databases			Electronic Subscriptions*	
NETWORK	Y/N	Total Titles	Total Items	Titles	Items	Titles	Items	Y/N	Total Collections	Subgroup Collections	Y/N	Total Collections	
CLAMS	Yes	126,944	34,706	6,240	10,100	558	800	Yes	2	1	No		
C/WMARS	Yes	43,458	64,259	6,741	10,832	0	0	Yes	1	0	Yes	1	
FLO	Yes	159,279	159,279	7,500	7,500	20,193	20,193	Yes	4	124	No		
MBLN	No	94,631	187,763	19,459	27,266	0	0	No			No		
Minuteman	Yes	45,476	80,614	9,857	14,261	0	0	No	3	5	No		
MVLC	Yes	24,691	39,701	6,443	8,636	450	1,486	Yes	2	1	Yes	1	
NOBLE	Yes	14,764	18,575	3,406	6,256	994	4,100	Yes	12		No		
OCLN	Yes	15,758	25,638	1,096	1,494	20		No			Yes	1	
SAILS	Yes	20,685	27,752	3,065	3,276	0	0	Yes	1		No		
TOTAL		545,686	638,287	63,807	89,621	22,215	26,579		25	131		3	

^{*} Electronics subscriptions include periodical subscription services such as Zinio, Flipster and OverDrive Magazines

CIRCULATION INFORMATION FOR FY2018

NETWORK	Total Network Circulation (All Types)	Total eBook Circulation	Total Downloadable Audio Circulation	Total Downloadable Video Circulation	Includes Overdrive Advantage Circulation	Electronic collection usage
CLAMS	2,870,009	251,920	100,257	0	YES	7,950
C/W MARS	956,283	626,286	327,000	2,997	NO	14,890
FLO	122,377	0	0	0	NO	
MBLN	5,252,490	975,015	426,355	705	NO	
Minuteman	14,135,294	862,459	397,456	6,640	YES	
MVLC	5,276,828	205,529	108,400	971	NO	
NOBLE	3,145,038	159,003	73,807	0	YES	148,229
OCLN	4,499,679	290,374	114,109	804	YES	
SAILS	3,425,172	252,073	107,010	1,570	YES	21,289
TOTAL	39,683,170	3,622,659	1,654,394	13,687		192,358

RESOURCE SHARING INFORMATION AS OF JUNE 30, 2018

	Bibliograph	ic Database		Electr	ronically Facilitated	l ILLs	
NETWORK	Number of Titles	Number of Items	Network Transfers†	ComCat	Point-to-Point	OverDrive Shared Collections §	Total ILLs
CLAMS	578,340	1,740,098	442,783	6,849	509	38,975	489,116
C/W MARS	2,004,854	8,453,913	1,466,319	16,084	0	0	1,482,403
FLO	1,230,905	1,425,612	1,899	2,109	0	0	4,008
MBLN	4,117,529	6,473,350	63,372	10,077		1,020,160	1,093,609
Minuteman	1,452,195	6,005,433	1,720,707	23,260	623	223,273	1,967,863
MVLC	881,173	3,180,763	959,217	10,410	4,186		973,813
NOBLE	1,200,312	4,729,492	286,886	9,788	2,348	0	299,022
OCLN	1,113,036	6,863,348	414,769	8,474	1	82,943	506,187
SAILS	198,988	3,462,502	555,961	8,510	65	35,164	599,700
TOTAL	12,777,332	42,334,511	5,911,913	95,561	7,732	1,400,515	7,415,721

[†] FY2018 Network Transfer count excludes renewals where possible. Some network system software cannot distinguish certain types of renewals from the original loan.

[§] MBLN OverDrive Shared Collections count includes BPL statewide eCard lends for users not in the metropolitan Boston area.

SYSTEM INFORMATION AS OF JUNE 30, 2018

		ILS				ILS Mo	dules in l	U se	Floating Collections
NETWORK/ VENDOR	Hosting Location	Web- based Client	Mobile Staff Client	# Members	Acquisitions	Serials	Course Reserves	Analytics/ Data Mining*	# of Libraries
CLAMS Innovative Interfaces, Inc. Sierra	Collocated	No	No		All	All	All		
C/W MARS Evergreen	Collocated	Yes	No		31	10	2		9
FLO Ex Libris Voyager	Local	No	No		5	4	8		
MBLN Innovative Interfaces Polaris Version	Local	Yes	No		1	1	1	1	1
Minuteman Innovative Interfaces- Sierra	SaaS	Yes	No		24	18	7	All	
MVLC SirsiDynix/ Symphony	Saas	Yes	Yes	36	4	36		36	
NOBLE Evergreen	Local	Yes	No		12	14	9	All	2
OCLN SirsiDynix/ Symphony	Local	No	Yes	23	No	All	3	All	1
SAILS SirsiDynix/ Symphony	SaaS	No	Yes		17	Yes	2	All	

^{*}NOBLE List Maker collection analysis and promotion interface

UX and DISCOVERY AS OF JUNE 30, 2018

	Onlin	e User Ro	egistrat	ion	Online Payment	Proxy Service		Catalog Enrichment		Mob	ile Patron App
NETWORK	Y/N	# of Libraries	e-resources only	verified	Product	Y/N	Vendor/ Product	Product (s)	Linked Data/ Bibframe	Y/N	Branding
CLAMS	Yes	All	No	Yes		Yes	Native to ILS	LibraryThing for Libraries; NoveList Select for Catalog; Syndetics Classic	No	Yes	Network
C/W MARS	Yes	0	No	Yes	Stripe	Yes	EZ Proxy	Content Café 2. Novel ist	No	Yes	Both
FLO						Yes	EZ Proxy		No	No	
MBLN	Yes		No	No	None	Yes	EZ Proxy	NoveList Select for Catalog; Syndetics Classic	No	No	
Minuteman	Yes	All	Yes	Yes	Innovative/ Paypal	Yes	EZ Proxy	NoveList Select for Catalog; Syndetics Classic	No	Yes	Both
MVLC					SirsiDynix/ Propay	No		Syendetics Unbound	Yes	No	
NOBLE	Yes	5	No	Yes	Stripe	Yes	EZ Proxy	Content Café 2; NoveList Select for Catalog	No	No	
OCLN	Yes	All	No	No	SirsiDynix/ Propay	No		LibraryThing for Libraries; Syndetics Classic	No	Yes	Network
SAILS	Yes		No	No	SirsiDynix/ Propay	No		NoveList Select for Catalog; Syndetics Classic	No	No	

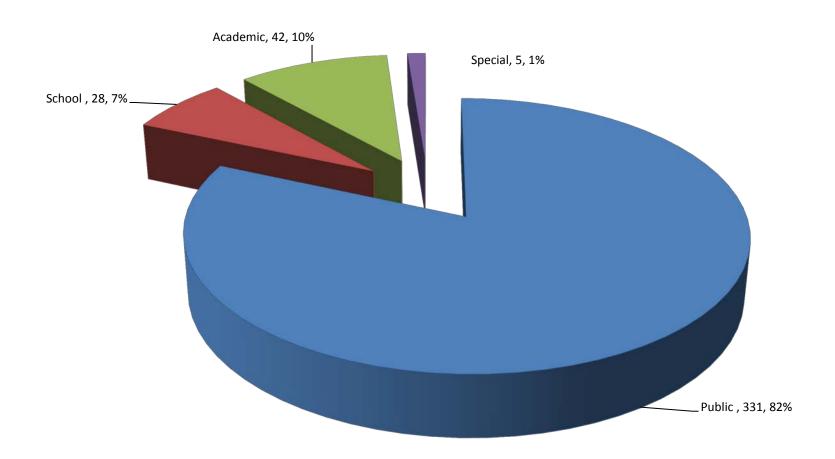
APIs AS OF JUNE 30, 2018

	Discove	ry/ Fro	nt End			APIs	s or Data Export	
NETWORK	Y/N	ERM	Link Resolver	A to Z List	Time and print management	Vendor/ Products	Mechanism	No. Member
CLAMS	Innovative/ Encore	No	No	No	No			
C/W MARS	Ebsco Discovery	No	No	No	Yes	Evergreen	OverDrive API	5 Ebsco/ 152 Boopsie
FLO	Ebsco Discovery	Yes	Yes	Yes	No			
MBLN	Bibliocommons Core	Yes	Yes	Yes	No			
Minuteman	Innovative/ Encore	No	No	Yes	No			
MVLC	SirsiDynix/ Enterprise	Yes	No	No	No	SirsiDynix/ OverDrive/ LibraryThing/ EBSCO	API	36
NOBLE	No	No	No	Yes	Yes			
OCLN	SirsiDynix Enterprise	No	No	No	No	Collection HQ, Boopsie, Bookletters	Use data export Reports	1,2,13
SAILS	Yes	No	No	No	Yes			

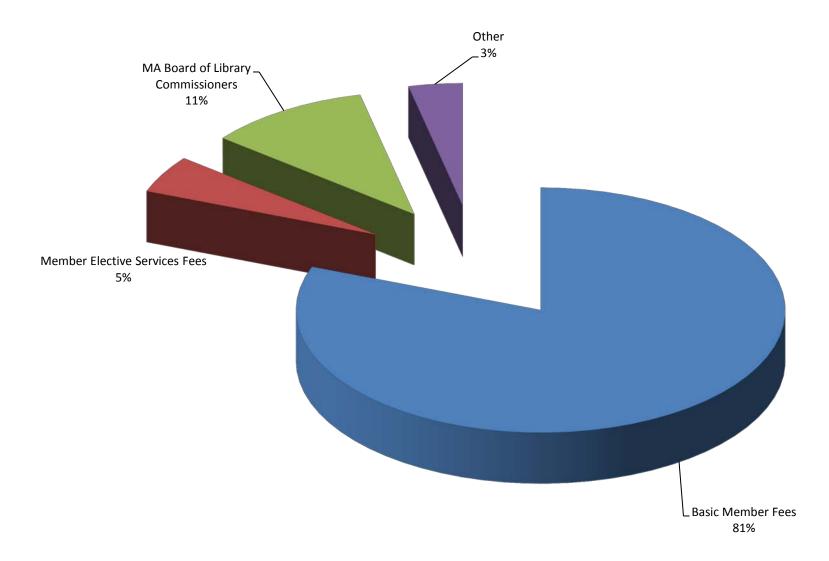
ORGANIZATIONAL/ MEMBER SERVICES AS OF JUNE 30, 2018

							Support fo	or wireless ess				
	Helpdesk Application	Organizational Email/ Software Suite	Digitial/ Institional Repository	Hosted Member library websites	On-sit		Library Devices	Patron devices	On-site ac	U	education	inuing on during 2018
NETWORK	Vendor/ Product	Vendor/ Product	Vendor/ Product	No. Members	No. Members	No. Site Visits	No. Members	No. Members	No. Members	No. Site Visits	No. Sessions	No. Attendees
CLAMS		Gsuites for Education					11	2	12	12	18	81
C/W MARS	Spiceworks	Google Gsuites for Nonprofits			1	1	50	50	All	122	31	80
FLO	Freshdesk	Google Gsuites for Nonprofits	IR_Plus								5	175
MBLN												
Minuteman		Google Gsuites for Nonprofits			All	27			All	5	33	375
MVLC	FreshDesk	Microsoft 365	SirsiDynix Portfolio	3	36	67			36	41	61	317
NOBLE		Google Gsuites for Nonprofits	Omeka	17	13				10	14	37	330
OCLN	Salesforce	Google Gsuites for Nonprofits					19		29		8	12
SAILS	Salesforce	Google Gsuites for Nonprofits	Omeka (SaaS)		32	155			All	14	49	272

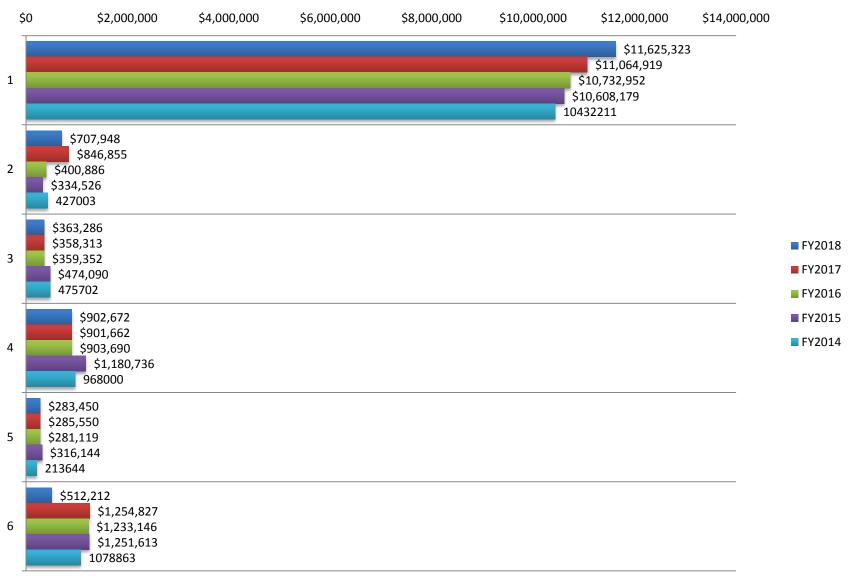
Appendix A-1 Network Membership by type as of June 30, 2018



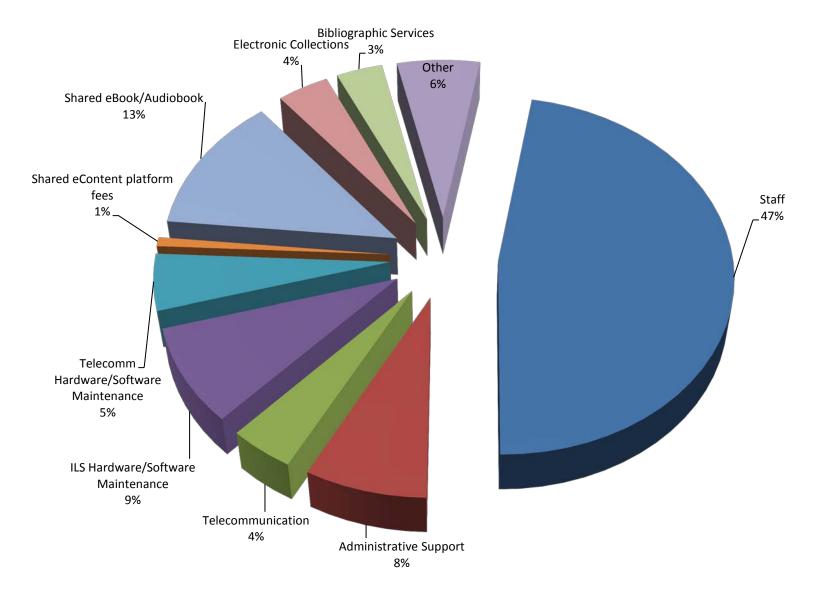
Appendix A-2 FY2018 Network Operating Income by Source



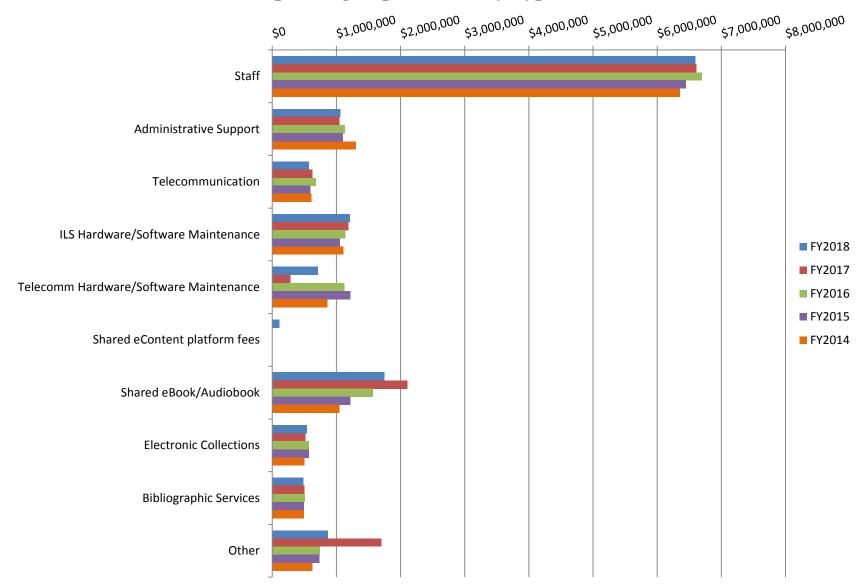
Appendix A-3 Network Operating Income by Source, FY2014-FY2018



Appendix A-4
FY18 Network Operating Expenditures by Type as Percentage of Whole



Appendix A-5 Network Operating Expenditures by Type, FY2014- FY2018

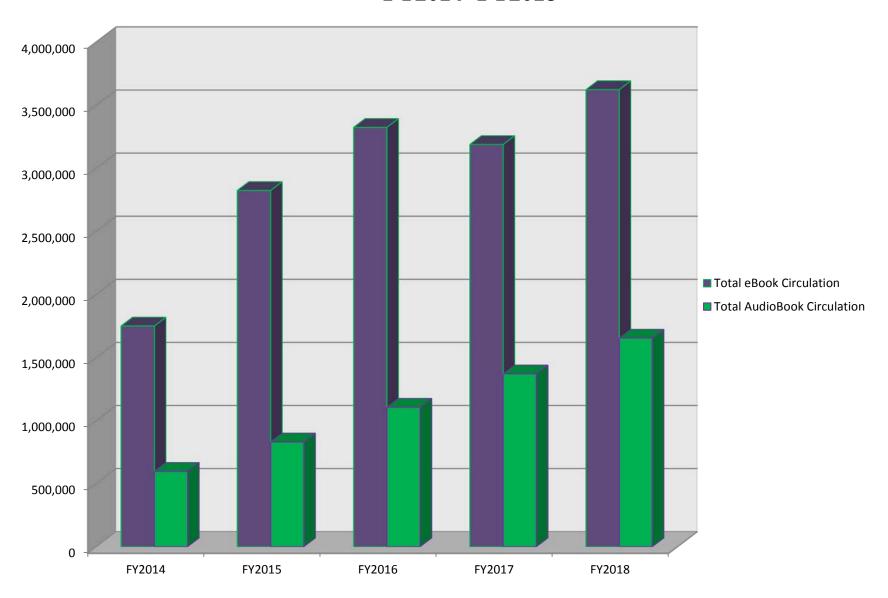


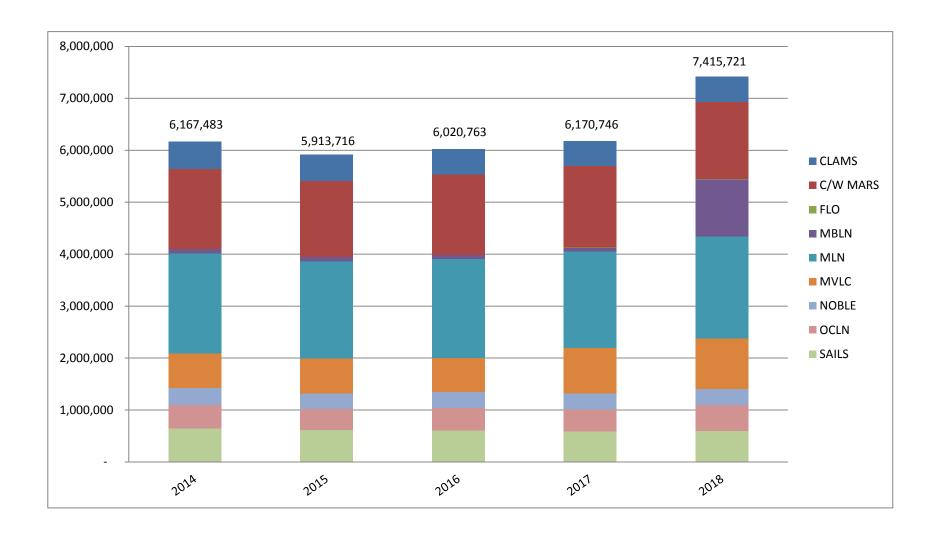
APPENDIX A-6 CIRCULATION FY2015- FY2018

	Total Circulation			To	tal eBook	Circulati	on	Tota		oadable A	Audio	Total		oadable Video llation			
NETWORK	FY15	FY16	FY17	FY18	FY15	FY16	FY17	FY18	FY15	FY16	FY17	FY18	FY15	FY16	FY17	FY18	
CLAMS	3,514,737	3,114,843	2,978,241	2,870,009	176,996	200,475	219,196	251,920	52,325	64,477	80,516	100,257	110	206	0	0	
C/W MARS	12,415,801	12,054,973	11,494,551	956,283	431,999	787,162	569,461	626,286	169,052	225,800	264,271	327,000	259	5,375	3,619	2,997	
FLO	192,716	178,105	129,351	122,377	17,470	7,547	6,285	0	0	0	0	0	0	0	0	0	
MBLN	3,945,660	4,139,041	5,144,110	5,252,490	949,044	859,052	948,118	975,015	237,133	324,653	421,217	426,355	318	409	682	705	
Minuteman	15,128,755	14,669,083	15,326,887	14,135,294	547,697	672,492	701,787	862,459	179,368	238,821	292,872	397,456	4127	8,741	7,224	6,640	
MVLC	5,662,233	5,540,647	5,265,900	5,276,828	122,253	122,253	173,065	205,529	53,010	53,010	83,932	108,400	444	444	1,244	971	
NOBLE	3,393,052	3,291,520	3,387,585	3,145,038	112,528	127,458	136,764	159,003	40,633	52,268	59,478	73,807	0	0	0	0	
OCLN	5,073,148	4,905,648	4,713,923	4,499,679	180,070	247,152	250,291	290,374	57,533	81,576	94,175	114,109	182	1,692	1,387	804	
SAILS	4,215,128	3,749,917	3,832,550	3,425,172	285,652	278,297	183,016	252,073	42,464	54,267	74,042	107,010	627	806	1,659	1,570	
TOTAL	53,541,230	51,643,777	52,273,098	39,683,170	2,823,709	3,301,888	3,187,983	3,622,659	831,518	1,094,872	1,370,503	1,654,394	6,067	17,673	15,815	13,687	

Shared eBook/Audiobook data not collected before FY2011.

Appendix A-7 Total eBook & Audio Book Circulation FY2014- FY2018





APPENDIX A-9
CAPITAL EXPENDITURES FY2014-FY2018

			Capital Expenditures	5	
NETWORK	FY2014	FY2015	FY2016	FY2017	FY2018
CLAMS	\$206,772	\$78,884	\$86,413	\$0	\$0
C/W MARS	\$181,848	\$61,331	\$61,331	\$63,233	\$50,150
FLO	\$16,098	\$7,350	\$51,848	\$22,820	\$53,003
MBLN	\$100,000	\$14,644	\$0		\$0
Minuteman	\$282,237	\$97,196	\$79,254	\$89,325	\$51,627
MVLC	\$23,136	\$44,419	\$1,750	\$87,514	\$0
NOBLE	\$23,200	\$17,887	\$162,501	\$88,211	\$48,021
OCLN	\$90,907	\$158,205	\$60,695	\$0	\$0
SAILS	\$110,119	\$73,878	\$6,173	\$14,883	\$29,521
TOTAL	\$1,034,317	\$553,794	\$509,965	\$365,986	\$232,322

APPENDIX A-10 STAFFING FY2014-FY2018

	Nu	mber of	Staff (h	ead cou	nt)	Hours	Hours Worked Per Week by all Staff				FTE (35 hrs/week)				
NETWORK	FY14	FY15	FY16	FY17	FY18	FY14	FY15	FY16	FY17	FY18	FY14	FY15	FY16	FY17	FY18
CLAMS	7	7	7	7	7	227	226	227	227	198	6.5	6.4	6.5	6.5	5.6
C/W MARS	19	19	19	18	18	673.5	673.5	673.5	637	619	19.3	19.2	19.2	18.2	17.6
FLO	4	4	3	3	4	140	140	105	105	125	4	4	3	3	3.5
MBLN	6	6	6	8	8	114	114	114	152	184	3.3	3.3	3.3	4.3	5.3
Minuteman	14	14	14	14	13	512.5	512.5	512.5	512.5	480	14.6	14.6	14.6	14.6	13.7
MVLC	10	10	10	10	11	375	375	375	375	413	10.7	10.7	10.7	10.7	118
NOBLE	11	12	12	12	11	365	382	375	377	362	10.4	10.9	10.7	10.7	10.3
OCLN	6	6	6	6	6	225	225	225	225	225	6.4	6.4	6.4	6.4	6.4
SAILS	8	8	7	7	7	265	265	245	245	245	7.6	7.5	7	7	7
TOTAL	85	86	84	85	85	2897	2913	2852	2856	2851	82.8	83.0	81.4	81.4	187.4

Appendix B—Definitions for Data in the Networks Report, FY2017

Membership, Outlets & Registered Users- Page 2							
Members	Total number of network members.						
Outlets	Number of discrete physical buildings served by the network. Includes branch libraries, multiple campuses, and bookmobiles.						
Public	One of the 370 Massachusetts public libraries.						
Schools	Public or private, K-12 school library or school library media centers.						
Academic	Library in a public or private college or university, technical school, and medical or law schools.						
Special	Library in a business firm (law, sci-tech, consulting group, etc.), professional association, government agency, museum or other organized group; includes profit, not-for-profit, and non-profits.						
Member Count	Number of members for each type of library and then total members. For example, (15 public, 1 academic, 5 school)						
Outlet Count	The number of discrete physical buildings for each library type, and then the total. Include branch libraries, multiple campuses, and bookmobiles. For example, (35 members, 51 outlets)						
Full Member	Full participant in the network according to existing rules and procedures of the network.						
Associate Member/ Subscriber	A type of membership currently in use by NOBLE and SAILS small libraries that may or may not circulate, but have no voting privileges.						
Registered User	For each library type (public, academic, etc.) indicate how many users are registered as of June 30, 2017.						
Active User (Optional)	In the totals section, near the bottom of the last column, if you can provide a count of total active users (by your own definition), indicate how many registered network users are considered active as of June 30, 2017.						
New Registrations	How many users did you register during FY2017?						

Operating Income- Page 3						
Basic Fees	Fees paid by all members to belong to a network and for services common to all.					
Elective Fees	Fees paid by members over and above basic membership fees to cover services only individual or subgroups of members chose to receive, including network fees for PC support or the purchase/lease electronic resources. Include, and footnote, any additional fees paid on a volunteer basis by members for services that are common to all (<i>e.g.</i> , additional funds for shared eBooks). Do not include pass-through licensing costs; only include overhead collected by network.					
MBLC Funds	State funds provided by the Massachusetts Board of Library Commissioners (MBLC) to offset telecommunications					
Telecommunications	costs.					
MBLC Funds Net Resource Sharing	State funds provided by the MBLC to offset network resource sharing costs.					

MBLC Funds Small Libraries in Networks	State (or Federal) funds provided by the MBLC to offset the cost of network membership for certain public libraries serving populations of under 10,000.
Other sources (not paid	Any additional sources of operating income including, but not limited to non- MBLC grants, endowments, gifts,
by members)	investments, etc. MBLC will provide all data related to grant awards from account 9506.
Total Operating Income	Sum of the network's operating revenues from all its sources.

E-Rate- Page 4	
E-Rate Received	Actual dollar figure of E-Rate discounts received during the fiscal year. This figure might not correspond to the total funding commitments that will have been awarded by the Schools and Libraries Division (SLD) of the Universal Service Administrative Company (USAC) for the corresponding program year. E-Rate program years are one year earlier than state fiscal years (<i>e.g.</i> , E-Rate program year 2014 is equivalent to state FY2016).
E-Rate Discount %	The discount percentage, or range of percentages, for network telecommunications and/or Internet services for which the network has received E-Rate funding.

Operating Expenditures-	Page 5
Staff	Include salaries and wages before deductions, and benefits for all employees including social security, retirement, medical insurance, life insurance, unemployment insurance and compensation, guaranteed disability income protection, workmen's compensation, tuition, and housing benefits.
Administrative Support	Rent and phone, etc.
Telecommunication	Total amount expended for telecommunications services for central site and connected library outlets.
ILS Hardware/Software Maintenance	The cost of ongoing annual maintenance contracts for system server(s) (<i>e.g.</i> , database, applications, mail, OPAC) and integrated library system vendor support contracts. Do not include original purchase/lease price. MassLNC networks: Include development contributions that cannot be attributed to a specific capital project, such as bug fixing and quality assurance.
Telecommunication Hardware/Software	Includes the cost of maintenance contracts (<i>e.g.</i> , routers, switches, DSU's, network monitoring services) but not the original purchase/lease price. Do not include ongoing expenditures for telecomm circuits; those are provided by
Maintenance	MBLC from the telco grant report summary.
Shared eContent Platform Fees	Money paid to vendors by the network to provide a base eContent platform (e.g., OverDrive) if distinct from the content itself. Include even if offset by MBLC or MLS grant funds.
Electronic Collections	Money paid to vendors to lease/access electronic resources, including databases and webtools (<i>e.g.</i> , Mango, online test tools), as well as catalog content enhancement services for all network members (<i>e.g.</i> , Syndetics).
Bibliographic Services	Annual fees paid to OCLC/SkyRiver for bibliographic utility/cataloging and authority work.
Other Operating	MassLNC networks: Include MassLNC "operating expenses" contributions here
Total Operating	Sum of the operating expenditures from the network's budget for personnel, telecommunications, maintenance, licensing, annual fees and other operating expenditures.

Network Telecommunica	Network Telecommunication Expenditures- Page 6						
Chand Internet Access	The annual network expenditures for shared Internet bandwidth required by to/from the network's central site.						
Shared Internet Access	Costs are after any E-Rate discounts have been applied. Reported on "Telecommunications Expenditures Report".						
	The total annual cost of network circuits to member library locations, including branches. These circuits may also						
Remote-to-Host	support library Internet access, but must be managed and paid for by the network. Costs are after any E-Rate						
	discounts have been applied. Reported on "Telecommunications Report".						
Network	The total reported on the 'Telecommunications Report' for each of the telecommunications service types: Internet						
Telecommunication	Access for the Central Site, Remote-to-Host.						
Expenditures	Access for the Central Site, Remote-to-Host.						

Capital Expenditures & I	Revenues- Page 7				
Capital Revenue	Capital revenues include funding received for the purposes of capital projects. Please include LSTA equipment grants and other grant funds actually received (not necessarily the same as the amount awarded) during FY2017. MBLC will provide data for account 9506 network infrastructure grants separately.				
Capital Expenditures	Capital expenditures include nonrecurring expenditures for the acquisition of and/or addition to fixed assets. Local accounting practices shall determine whether a specific item is a capital expense or an operating expense regardless of the examples in the definition. (DO NOT include any expenditure from the previous section, Operating Expenditures). Include development contributions that are attributable to specific capital project, such as new functionality in MassLNC or one time purchase/license fees (<i>e.g.</i> , NCIP software and modifications for the Commonwealth Catalog)				
Capital Improvement Fund	From either a dedicated capital improvement line or funds from a "reserve" account that may be used for capital improvements.				

Staffing- Page 8			
Number of paid in all positions (headcount)	The total number of staff. If possible, break total into full time and part time positions.		
Full-Time hours per week	The number of hours in the network's standard work week.		
Total hours worked per	The total number of hours worked in a typical week by all staff. Reporting this figure will ensure comparable data.		
week by all staff reported	For the FY18 annual report, FTE figures will be calculated based on the total hours (Question 3) divided by the		
above	network's actual work week (Question 2) ($e.g.$, 600 total hours divided by a 40 hour work week = 15 FTE).		

eBook Holding & Electro	nic Collections- Page 9	
	a) Facilitated shared eBook collections	
	b) How many titles/copies were added during FY2018	
eBooks	c) How many titles/copies were removed FY2018	
	d) Does the network mediate purchase of titles or copies to be used exclusively by an individual library's patrons?	
	Report the number of database products and interactive products such as language-learning or test battery tools	
	licensed by the network on behalf of members. Do not include Biblioboard (CEC).	
Electronic Collections		
	Provide separate numbers for products licensed to all members, and those licensed on behalf of subgroups of	
	members or individual members.	
	(e.g., Zinio, Flipster, Overdrive Mags)	
Electronic Subscriptions		
	a) Subscriptions for subgroups of members	

Circulation- Page 10		
Total Circulation	The total annual circulation of all library materials of all types, including renewals. All materials in all formats the are charged out for use outside the library are counted. Interlibrary loan transactions included are only items borrowed for users. Items checked out to another library are not included.	
Total Circulation of eBook	The total circulation of eBook content for the network as a whole.	
Total Circulation of Downloadable Audio	The total circulation of downloadable audio for the network as a whole.	
Total Circulation of Downloadable Video	The total circulation of downloadable video for the network as a whole.	
Overdrive Advantage Circulation	Report whether the eBook or other downloadable circulation totals include copies of Overdrive Advantage titles (or similar). (Yes/No)	

Resource Sharing- Page 1	Resource Sharing- Page 11			
Number of Titles	Individual bibliographic records in the network's database regardless of the format of the item. Includes MARC records describing electronic content (<i>e.g.</i> , eBooks, licensed periodical titles, downloadable audio and video). Excludes authority control records and community I&R records.			
Number of Items	The number of item or holdings records, regardless of format. Records that reflect periodical holdings are included.			
Electronically Facilitated ILL's Network Transfers	· · · · · · · · · · · · · · · · · · ·			
Electronically Facilitated ILL's From Virtual Catalog	Loan of materials requested through the statewide virtual catalog.			
Electronically Facilitated ILL's Point-to-Point	Loan of materials with the transaction taking place directly between the borrowing and lending libraries with no intermediary and not facilitated by the virtual catalog.			
Total ILL's	Total of Network Transfers, From Virtual Catalog, and Point to Point.			

System Information- Pa	ge 12		
ILS Vendor	The name of the ILS vendor, Product Name, and software release as of June 30, 2018		
ILS Hosting Location	How the primary ILS system is hosted: locally hosted, an off-site collocation facility, or whether ILS services are provided on a Software as a Service (SaaS) basis		
Web-based ILS Client	Does your staff client run in a browser without the need for an additional downloaded application?		
Mobile Staff Client	Do you provide a staff client specifically for mobile devices, such as tablets? Say no if the same responsive website is used on both desktops and mobile devices. If yes, indicate the number of members using the mobile staff client.		
ILS Modules in Use	Please check off all ILS modules that you have enabled. For non-standard modules (only some members use), indicate the number of members.		
	List any additional significant functionality/module not found on this list in <i>Other</i> .		
Floating Collections	Has the network enabled floating collections for members?		
Trouting Concetions	a) Do all members participate?		
	b) If a subgroup, how many members?		

UX, Discovery and APIs-	Page 13 & 14		
Online User Registration	Does the network offer online library card registration?		
_	a) Do all members participate? If a subgroup, how many members?		
	b) Does e-registration allow for borrowing of physical materials or e-content?		
	c) Does the network verify the registration before allowing any usage?		
Online Payment System	Does the network utilize an online payment processing vendor for users (<i>e.g.</i> , Paypal) to clear outstanding overdue fees or bills? If so, please indicate the vendor in use.		
Proxy Server	Does the network provide proxy server authentication for user access to protected content, such as EZproxy? If so, please indicate the proxy server solution in use.		
Catalog Enrichment	Does the network provide book jackets, reviews and other catalog enhancements through a content enhancement service such as Syndetics, Content Café, NoveList or ChiliFresh? If so, please indicate the product or products in use.		
Linked Data / BIBFRAME	Does the network process its bibliographic and holdings records and expose them to search engines as linked data through Zapheira?		
Mobile Patron App	Does the network provide a shared mobile app for patrons to a core set of network functions, such as search, checkout, library directory and hours? a) Branding – Is the mobile app branded as a network tool, or at the library-level?		
Discovery/ Front End	If the network uses a front end that differs from the default ILS OPAC (e.g., Encore, BiblioCommons), provide the vendor and product name. Otherwise, leave blank.		
	 a) <u>Discovery Hosting Location</u> – Is the discovery hosted locally or externally (SaaS)? b) <u>ERM</u> - Does the network provide an ERM system to manage electronic and/or print periodical licenses, and act as the back end knowledge base for link resolver, A to Z list, and related functionality? 		
	c) <u>Link Resolver</u> - Does the network provide an OpenURL link resolver, such as Ex Libris SFX, or service with similar functionality, such EBSCO CustomLinks?		
	d) A to Z List - Does the network provide an A to Z list of journals/publications, such as SFX, Serial Solutions 360, or EBSCO A to Z Links?		
Time and print management	Does the network provide time or print management systems for member libraries, such as EnvisionWare, Pharos, or LibData? Please indicate vendor and product names.		
APIs or Data Export	Does the network support other 3 rd party library services aimed at users which require data export or API's. Do NOT include Self Check. For each, please indicate:		
	a) the vendor and or product		
	b) the type of API or data sharing		
	c) how many members participate or use this service		

Organizational/ Membe	r Services- Page 15		
Helpdesk Application	Does the network use an automated helpdesk application, such as Freshdesk or Zendesk?		
Organizational	Does the network provide a consortial email, office suite and/or cloud storage for members, such as Gmail, Google		
Email/Software Suite	Apps, or Microsoft SharePoint/OneDrive? Please indicate the vendor(s)/product(s).		
Digital/Institutional	Does the network provide a software application dedicated to digital materials, (image collections, audio files,		
Repository	binary fills) or scholarly output (theses, papers) such as Omeka or Fedora? Please indicate the vendor/product.		
Hosted member library websites	Does the network provide hosted web sites for member libraries? Answer no if the network has put up a template page with information on each library (such as hours, phone number). Answer yes if you allow the library to maintain its content and/or customize the information on a regular basis. Please indicate the number of member library websites you host.		
On-site pc support	Does the network send out staff or contractual personnel to support connected pc's in the member library? If so, please provide:		
	a. the number of member libraries supported		
	b. the number of site visits, if available		
Support for wireless access	Does the network support wireless access in member libraries? Respond yes or no, and indicate how many libraries are supported in the third column		
	a. For pc's, laptops, and other devices provided by the library.		
	b. For laptops/devices brought in by the patron.		
On-site advising/consulting	Does the network send out staff or contractual personnel to provide advisory or consulting services in the member library? If so, please provide:		
	a. the number of member libraries supported		
	b. the number of site visits, if available		
Continuing education during FY2018	Did the network provide regular (year-round) workshop opportunities for its members? This may include workshops on ILS applications for staff, OPAC searching, searching databases provided by the network, home page creation, etc.) This should not include one-time training for new system software upgrades or training in preparation for migration to a new ILS.		
	a. number of sessionsb. number of attendees		

APPENDIX C: FY2017 LIST OF NETWORK MEMBERS

NETWORK	Түре	MEMBER NAME
CAPE 1	LIBRARIES A	AUTOMATED MATERIALS SHARING
CLAMS	Full	Aquinnah Public Library
CLAMS	Full	Barnstable, Centerville Public Library
CLAMS	Full	Barnstable, Cotuit Library
CLAMS	Full	Barnstable, Hyannis Public Library
		Association
CLAMS	Full	Barnstable, Marstons Mills Public Library
CLAMS	Full	Barnstable, Osterville Free Library
CLAMS	Full	Barnstable, Sturgis Library
CLAMS	Full	Barnstable, Whelden Memorial Library
CLAMS	Full	Bourne, Jonathan Bourne Public Library
CLAMS	Full	Brewster Ladies Library
CLAMS	Full	Cape Cod Community College, Wilkens
		Library
CLAMS	Full	Chatham, Eldredge Public Library
CLAMS	Full	Chilmark Free Public Library
CLAMS	Full	Dennis, Dennis Memorial Library
		Association
CLAMS	Full	Dennis, Dennis Public Library
CLAMS	Full	Dennis, Jacob Sears Memorial Library
CLAMS	Full	Dennis, South Dennis Public Library
CLAMS	Full	Dennis, West Dennis Free Public Library
CLAMS	Full	Eastham Public Library
CLAMS	Full	Edgartown Free Public Library
CLAMS	Full	Falmouth Public Library
CLAMS	Full	Falmouth, West Falmouth Library, Inc.
CLAMS	Full	Falmouth, Woods Hole Public Library
CLAMS	Full	Harwich, Brooks Free Library
CLAMS	Full	Mashpee Public Library
CLAMS	Full	Nantucket Atheneum
CLAMS	Full	Oak Bluffs Public Library
CLAMS	Full	Orleans, Snow Library
CLAMS	Full	Provincetown Public Library
CLAMS	Full	Tisbury, Vineyard Haven Public Library
CLAMS	Full	Truro Public Library
CLAMS	Full	Wellfleet Public Library
CLAMS	Full	West Tisbury Free Public Library

NETWORK	Түре	MEMBER NAME
CLAMS	Full	Yarmouth Port Library
CLAMS	Full	Yarmouth Town Libraries
		C/W MARS
C/W MARS	Mini-net	Adams Free Library
C/W MARS	Full	Agawam Public Library
C/W MARS	Full	American International College, Shea Memorial Library
C/W MARS	Full	Amherst, Jones Library Inc.
C/W MARS	Full	Anna Maria College, Mondor-Eagen Library
C/W MARS	Mini-net	Ashburnham, Stevens Memorial Library
C/W MARS	Mini-net	Ashby Free Public Library
C/W MARS	Mini-net	Ashfield, Belding Memorial Library
C/W MARS	Mini-net	Athol Public Library
C/W MARS	Full	Atlantic Union College, G. Eric Jones Library
C/W MARS	Full	Auburn Public Library
C/W MARS	Full	Ayer Library
C/W MARS	Mini-net	Barre, Woods Memorial Library
C/W MARS	Full	Belchertown, Clapp Memorial Library
C/W MARS	Full	Bellingham Public Library
C/W MARS	Full	Berkshire Community College, Library
C/W MARS	Mini-net	Berlin Public Library
C/W MARS	Mini-net	Bernardston, Cushman Library
C/W MARS	Full	Blackstone Public Library
C/W MARS	Mini-net	Blandford, Porter Memorial Library
C/W MARS	Mini-net	Bolton Public Library
C/W MARS	Mini-net	Boxborough, Sargent Memorial Library
C/W MARS	Mini-net	Boylston Public Library
C/W MARS	Mini-net	Brookfield, Merrick Public Library
C/W MARS	Mini-net	Buckland Public Library
C/W MARS	Mini-net	Charlemont, Tyler Memorial Library
C/W MARS	Full	Charlton Public Library
C/W MARS	Mini-net	Cheshire Public Library
C/W MARS	Mini-net	Chesterfield Public Library
C/W MARS	Full	Chicopee Public Library
C/W MARS	Mini-net	Clarksburg Town Library

NETWORK	Түре	MEMBER NAME
C/W MARS	Full	Clinton, Bigelow Free Public Library
C/W MARS	Mini-net	Colrain, Griswold Memorial Library
C/W MARS	Mini-net	Dalton Free Public Library
C/W MARS	Mini-net	Deerfield, Tilton Library
C/W MARS	Mini-net	Douglas, Simon Fairfield Public Library
C/W MARS	Mini-net	Dudley, Pearle L. Crawford Memorial Library
C/W MARS	Mini-net	East Brookfield Public Library
C/W MARS	Full	East Longmeadow Public Library
C/W MARS	Full	Easthampton, Emily Williston Memorial Library
C/W MARS	Mini-net	Egremont Free Library
C/W MARS	Full	Elms College, Alumnae Library
C/W MARS	Mini-net	Erving Public Library
C/W MARS	Full	Fitchburg Public Library
C/W MARS	Mini-net	Florida Free Library
C/W MARS	Full	Gardner, Levi Heywood Memorial Library
C/W MARS	Full	Grafton Public Library
C/W MARS	Mini-net	Granby Free Public Library
C/W MARS	Mini-net	Granville Public Library
C/W MARS	Full	Great Barrington, Mason Library
C/W MARS	Full	Greenfield Community College, Library
C/W MARS	Full	Greenfield Public Library
C/W MARS	Mini-net	Hadley, Goodwin Memorial Library
C/W MARS	Mini-net	Hampden Free Public Library
C/W MARS	Full	Harvard Public Library
C/W MARS	Mini-net	Hatfield Public Library
C/W MARS	Mini-net	Heath Free Public Library
C/W MARS	Full	Holden, Gale Free Library
C/W MARS	Mini-net	Holland Public Library
C/W MARS	Full	Holyoke Community College Library
C/W MARS	Full	Holyoke Public Library
C/W MARS	Mini-net	Hopedale, Bancroft Memorial Library
C/W MARS	Full	Hopkinton Public Library
C/W MARS	Mini-net	Hubbardston Public Library
C/W MARS	Full	Hudson Public Library
C/W MARS	Mini-net	Lancaster, Thayer Memorial Library
C/W MARS	Mini-net	Lee Library Association
C/W MARS	Mini-net	Leicester Public Library

NETWORK	Түре	MEMBER NAME
C/W MARS	Full	Lenox Library Association
C/W MARS	Full	Leominster Public Library
C/W MARS	Mini-net	Leverett Library
C/W MARS	Full	Longmeadow, Richard Salter Storrs Library
C/W MARS	Full	Ludlow, Hubbard Memorial Library
C/W MARS	Mini-net	Lunenburg Public Library
C/W MARS	Full	MA College of Liberal Arts, Eugene L. Freel Library
C/W MARS	Full	Marlborough Public Library
C/W MARS	Mini-net	Mendon, Taft Public Library
C/W MARS	Full	Milford Town Library
C/W MARS	Full	Millbury Public Library
C/W MARS	Mini-net	Millville Free Public Library
C/W MARS	Mini-net	Monson Free Library and Reading Room Association
C/W MARS	Mini-net	Montague Public Libraries, Carnegie Public Library
C/W MARS	Mini-net	Monterey Library
C/W MARS	Full	Mount Wachusett Community College
C/W MARS	Mini-net	New Marlborough Town Library
C/W MARS	Mini-net	New Salem Public Library
C/W MARS	Full	North Adams Public Library
C/W MARS	Mini-net	North Brookfield, Haston Free Public Library
C/W MARS	Full	Northampton, Forbes Library
C/W MARS	Full	Northampton, Lilly Library
C/W MARS	Full	Northborough Free Library
C/W MARS	Full	Northbridge, Whitinsville Social Library
C/W MARS	Mini-net	Northfield, Dickinson Memorial Library
C/W MARS	Mini-net	Orange, Wheeler Memorial Library
C/W MARS	Mini-net	Otis Library and Museum
C/W MARS	Full	Oxford Free Public Library
C/W MARS	Full	Palmer Public Library
C/W MARS	Mini-net	Paxton, Richards Memorial Library
C/W MARS	Full	Pepperell, Lawrence Library
C/W MARS	Mini-net	Petersham Memorial Library
C/W MARS	Full	Pittsfield, Berkshire Athenaeum
	Mini-net	Princeton Public Library
C/W MARS	IVIIII-IICt	I Timecton I done Library

NETWORK	Түре	MEMBER NAME
C/W MARS	Mini-net	Richmond Free Public Library
C/W MARS	Mini-net	Rowe Town Library
C/W MARS	Mini-net	Sheffield, Bushnell-Sage Library
C/W MARS	Mini-net	Shelburne Falls, Arms Library
C/W MARS	Mini-net	Shelburne Free Public Library
C/W MARS	Mini-net	Shirley, Hazen Memorial Library
C/W MARS	Full	Shrewsbury Free Public Library
C/W MARS	Mini-net	Shutesbury, M.N. Spear Memorial Library
C/W MARS	Full	South Hadley Public Library
C/W MARS	Mini-net	Southampton, Edwards Public Library
C/W MARS	Mini-net	Southborough Public Library
C/W MARS	Full	Southbridge, Jacob Edwards Library
C/W MARS	Mini-net	Southwick Public Library
C/W MARS	Full	Spencer, Richard Sugden Public Library
C/W MARS	Full	Springfield City Library
C/W MARS	Full	Springfield Technical Community College Library
C/W MARS	Full	State Library of Massachusetts Library
C/W MARS	Mini-net	Sterling, Conant Public Library
C/W MARS	Mini-net	Stockbridge Library Association
C/W MARS	Mini-net	Sturbridge, Joshua Hyde Public Library
C/W MARS	Mini-net	Sunderland Public Library
C/W MARS	Mini-net	Sutton Free Public Library
C/W MARS	Mini-net	Templeton, Boynton Public Library
C/W MARS	Mini-net	Townsend Public Library
C/W MARS	Mini-net	Upton Town Library
C/W MARS	Full	Uxbridge Free Public Library
C/W MARS	Mini-net	Wales Public Library
C/W MARS	Mini-net	Ware, Young Men's Library Association
C/W MARS	Mini-net	Warren Public Library
C/W MARS	Mini-net	Warwick Free Public Library
C/W MARS	Full	Webster, Chester C. Corbin Public Library
C/W MARS	Mini-net	Wendell Free Library
C/W MARS	Mini-net	West Boylston, Beaman Memorial Public
C/W MARS	Mini-net	West Brookfield, Merriam-Gilbert Public
C/W MARS	Full	West Springfield Public Library
C/W MARS	Mini-net	West Stockbridge Public Library
C/W MARS	Mini-net	West Warren Library Association
C/W MARS	Full	Westborough Public Library

Network	Түре	MEMBER NAME	
C/W MARS	Full	Westfield Athenaeum	
C/W MARS	Mini-net	Westhampton Public Library	
C/W MARS	Mini-net	Westminster, Forbush Memorial Library	
C/W MARS	Mini-net	Whately, S. White Dickenson Memorial	
C/W WIARS		Library	
C/W MARS	Full	Wilbraham Public Library	
C/W MARS	Mini-net	Williamsburg, Meekins Library	
C/W MARS	Mini-net	Williamstown, David & Joyce Milne Public	
C/W MARS	Mini-net	Winchendon, Beals Memorial Library	
C/W MARS	Full	Worcester Public Library	
	FENWAY I	LIBRARIES ORGANIZATION	
FLO	Full	Emerson College	
FLO	Full	Emmanuel College, Cardinal Cushing Library	
FLO	Full	Lesley University, Ludcke Library	
	F 11	Massachusetts College of Art, Morton R.	
FLO	Full	Godine Library	
		Massachusetts College of Pharmacy and	
FLO	Full	Health Sciences, Henrietta DeBenedictis	
		Library	
FLO	Full	Museum of Fine Arts, William Morris Hunt	
FLO	Full	Memorial Library	
FLO	Full	New England College of Optometry, NE	
TLO	1 un	College of Optometry Library	
FLO	Full	New England Conservatory of Music,	
TLO	Tun	Harriet M. Spaulding Library	
FLO	Full	Wentworth Institute of Technology, Alumni	
TLO	Tun	Library	
FLO	Full	Wheelock College	
METRO BOSTON LIBRARY NETWORK			
MBLN	Full	Boston Public Library	
MBLN	Full	Boston Public Schools	
MBLN	Full	Chelsea Public Library	
MBLN	Full	Fisher College	
MBLN	Full	Malden Public Library	
MBLN	Full	Newman School	
MBLN	Full	Roxbury Community College	
MBLN	Full	State Transportation Library	
MINUTEMAN LIBRARY NETWORK			

NETWORK	Түре	MEMBER NAME
MLN	Full	Acton Memorial Library
MLN	Full	Arlington, Robbins Library
MLN	Full	Ashland Public Library
MLN	Full	Bedford Free Public Library
MLN	Full	Belmont Public Library
MLN	Full	Brookline Public Library
MLN	Full	Cambridge Public Library
MLN	Full	Concord Free Public Library
MLN	Full	Dean College, E. Ross Anderson Library
MLN	Full	Dedham Public Library
MLN	Full	Dover Town Library
MLN	Full	Framingham Public Library
MLN	Full	Framingham State University, Henry Whittemore Library
MIN	F11	· · · · · · · · · · · · · · · · · · ·
MLN	Full	Franklin Public Library
MLN	Full	Holliston Public Library
MLN	Full	Lasell College, Brennan Library
MLN	Full	Lexington, Cary Memorial Library
MLN	Full	Lincoln Public Library
MLN	Full	Massachusetts Bay Community College, Perkins Library
MLN	Full	Maynard Public Library
MLN	Full	Medfield Memorial Library
MLN	Full	Medford Public Library
MLN	Full	Medway Public Library System
MLN	Full	Millis Public Library
MLN	Full	Mount Ida College, Wadsworth Library
MLN	Branch	Natick, Bacon Free Library
MLN	Full	Natick, Morse Institute Library
MLN	Full	Needham Free Public Library
MLN	Full	Newton Free Library
MLN	Full	Norwood, Morrill Memorial Library
MLN	Full	Pine Minor College, Annenberg Library
MLN	Full	Regis College Library
MLN	Full	Sherborn Library
MLN	Full	Somerville Public Library
MLN	Full	Stow, Randall Library
MLN	Full	Sudbury, Goodnow Public Library

NETWORK	ТүрЕ	Member Name
MLN	Full	Waltham Public Library
MLN	Full	Watertown Free Public Library
MLN	Full	Wayland Free Public Library
MLN	Full	Wellesley Free Library
MLN	Full	Weston Public Library
MLN	Full	Westwood Public Library
MLN	Full	Winchester Public Library
MLN	Full	Woburn Public Library
ME	ERRIMACK V	ALLEY LIBRARY CONSORTIUM
MVLC	Full	Amesbury Public Library
MVLC	Full	Andover, Memorial Hall Library
MVLC	Full	Billerica Public Library
MVLC	Full	Boxford Town Library
MVLC	Full	Burlington Public Library
MVLC	Full	Carlisle, Gleason Public Library
MVLC	Full	Chelmsford Public Library
MVLC	Full	Dracut, Moses Greeley Parker Memorial
WIVEC	Full	Library
MVLC	Full	Dunstable Free Public Library
MVLC	Full	Essex, T.O.H.P. Burnham Free Library
MVLC	Full	Georgetown, Peabody Library
MVLC	Full	Groton Public Library
MVLC	Full	Groveland, Langley Adams Library
MVLC	Full	Hamilton-Wenham Public Library
MVLC	Full	Haverhill Public Library
MVLC	Full	Ipswich Public Library
MVLC	Full	Lawrence Public Library
MVLC	Full	Littleton, Reuben Hoar Library
MVLC	Full	Lowell, Samuel S. Pollard Memorial Library
MVLC	Full	Manchester-by-the-Sea Public Library
MVLC	Full	Merrimac Public Library
MVLC	Full	Methuen, Nevins Memorial Library
MVLC	Full	Middleton, Flint Public Library
MVLC	Full	Newbury Town Library
MVLC	Full	Newburyport Public Library
MVLC	Full	North Andover, Stevens Memorial Library
MVLC	Full	North Reading, Flint Memorial Library
MVLC	Full	Rockport Public Library

NETWORK	Түре	MEMBER NAME
MVLC	Full	Rowley Public Library
MVLC	Full	Salisbury Public Library
MVLC	Full	Tewksbury Public Library
MVLC	Full	Topsfield Town Library
MVLC	Full	Tyngsborough Public Library
MVLC	Full	West Newbury, G. A. R. Memorial Library
MVLC	Full	Westford, J. V. Fletcher Library
MVLC	Full	Wilmington Memorial Library
]	NORTH OF E	BOSTON LIBRARY EXCHANGE
NOBLE	Full	Beverly Public Library
NOBLE	Full	Bunker Hill Community College
NOBLE	Full	Danvers, Peabody Institute Library
NOBLE	Full	Endicott College, Diane M. Halle Library
NOBLE	Full	Everett, Parlin Memorial Library
NOBLE	Full	Gloucester Lyceum & Sawyer Free Library
NOBLE	Full	Gordon College, Jenks Library
NOBLE	Full	Lynn Public Library
NOBLE	Full	Lynnfield Public Library
NOBLE	Full	Marblehead, Abbot Public Library
NOBLE	Associate	Massachusetts Board of Library
	Associate	Commissioners
NOBLE	Full	Melrose Public Library
NOBLE	Full	Merrimack College, McQuade Library
NOBLE	Full	Middlesex Community College
NOBLE	Associate	Montserrat College of Art, Paul M. Scott
		Library
NOBLE	Full	North Shore Community College
		Northern Essex Community College,
NOBLE	Full	Bentley Library
NOBLE	Full	Peabody, Peabody Institute Library
NOBLE	Full	Phillips Academy, Oliver Wendell Holmes
MODIE	F 11	Library
NOBLE	Full	Reading Public Library
NOBLE	Full	Revere Public Library
NOBLE	Full	Salem Public Library
MODIE	F 11	Salem State University, Frederick E. Berry
NOBLE	Full	Library and Learning Commons
NOBLE	Full	Saugus Public Library
NOBLE	Full	Stoneham Public Library

Network	Түре	MEMBER NAME
NOBLE	Full	Swampscott Public Library
NOBLE	Full	Wakefield, Lucius Beebe Memorial Library
NOBLE	Full	Winthrop Public Library
	OLD COL	ONY LIBRARY NETWORK
OCLN	Full	Abington Public Library
OCLN	Full	Avon Public Library
OCLN	Full	Braintree, Thayer Public Library
OCLN	Full	Brockton Public Library System
OCLN	Full	Canton Public Library
OCLN	Full	Cohasset, Paul Pratt Memorial Library
OCLN	Full	Duxbury Free Library
OCLN	Full	Eastern Nazarene College, Nease Library
OCLN	Full	Hanover, John Curtis Free Library
OCLN	Full	Hingham Public Library
OCLN	Full	Holbrook Public Library
OCLN	Full	Hull Public Library
OCLN	Full	Kingston Public Library
OCLN	Full	Marshfield, Ventress Memorial Library
OCLN	Full	Massasoit Community College
OCLN	Full	Milton Public Library
OCLN	Full	Norwell Public Library
OCLN	Full	Plymouth Public Library
OCLN	Full	Quincy College
OCLN	Full	Quincy, Thomas Crane Public Library
OCLN	Full	Randolph, Turner Free Library
OCLN	Full	Rockland Memorial Library
OCLN	Full	Sandwich Free Public Library
OCLN	Full	Scituate Town Library
OCLN	Full	Sharon Public Library
OCLN	Full	Stoughton Public Library
OCLN	Full	Walpole Public Library
OCLN	Full	Weymouth Public Libraries
OCLN	Full	Whitman Public Library
		SAILS, INC.
SAILS	Full	Acushnet Public Library
		Anna Ware Jackson Library Media Center,
SAILS	Full	Plainville
SAILS	Full	Attleboro High School

NETWORK	Түре	MEMBER NAME
SAILS	Full	Attleboro Public Library
SAILS	Full	B.M.C. Durfee High School, Ambrose Keeley Library
SAILS	Full	Beatrice H. Wood Elementary School Library, Plainville
SAILS	Full	Beckwith Middle School, Rehoboth
SAILS	Full	Berkley Public Library
SAILS	Full	Bridgewater Public Library
SAILS	Full	Bristol Community College
SAILS	Full	Cardinal Spellman High School
SAILS	Full	Carver Public Library
SAILS	Full	Dartmouth Public Libraries
SAILS	Full	Delaney Elementary School, Wrentham
SAILS	Full	Dighton Elementary School
SAILS	Full	Dighton Middle School
SAILS	Full	Dighton Public Library
SAILS	Full	Dighton- Rehoboth Regional High School
SAILS	Full	Dr. Kevin M. Hurley Middle School Library, Seekonk
SAILS	Full	East Bridgewater Central School
SAILS	Full	East Bridgewater Jr/SR High School, Library
SAILS	Full	East Bridgewater Public Library
SAILS	Full	Easton, Ames Free Library of Easton, Inc.
SAILS	Full	Fairhaven, Millicent Library
SAILS	Full	Fall River Public Library
SAILS	Subscriber	Fall River Historical Society
SAILS	Full	Foxborough High School
SAILS	Full	Foxborough, Boyden Library
SAILS	Full	Freetown, James White Memorial Library
SAILS	Full	George R. Martin Elementary School, Seekonk
SAILS	Full	Gordon Mitchell Middle School, East Bridgewater
SAILS	Full	H. Olive Day Elementary School, Norfolk
SAILS	Full	Halifax, Holmes Public Library
SAILS	Full	Hanson Public Library
SAILS	Full	John J. Ahern Middle School, Foxborough

Network	Түре	MEMBER NAME
SAILS	Full	Kennedy Freeman Elementary School,
SAILS	rull	Norfolk
SAILS	Full	Lakeville Free Public Library
SAILS	Full	Mansfield Public Library
SAILS	Full	Marion, Elizabeth Taber Library
SAILS	Full	Massachusetts Maritime Academy, ABS
SAILS	rull	Information Commons
SAILS	Full	Mattapoisett Free Public Library
SAILS	Full	Middleborough Public Library
SAILS	E11	Mildred H. Aitken Elementary School,
SAILS	Full	Seekonk
SAILS	Full	New Bedford Free Public Library
SAILS	Full	New Bedford High School
SAILS	Full	Norfolk Public Library
CAHC	E11	North Attleborough, Richards Memorial
SAILS	Full	Library
SAILS	Full	Norton Public Library
SAILS	Full	Palmer River Elementary School, Rehoboth
SAILS	Full	Pembroke Public Library
SAILS	Full	Plainville Public Library
SAILS	Full	Plympton Public Library
SAILS	Full	Raynham Public Library
SAILS	Full	Rehoboth, Blanding Free Public Library
CAHC	F 11	Rochester, Joseph H. Plumb Memorial
SAILS	Full	Library
CAILC	F 11	Roderick Elementary School, Raymond
SAILS	Full	Library, Wrentham
SAILS	Full	Seekonk High School
SAILS	Full	Seekonk Public Library
SAILS	Full	Somerset Berkley Regional High School
SAILS	Full	Somerset Public Library
CAHC	E11	Southeastern Regional Vocational-Technical
SAILS	Full	School, Easton
SAILS	Full	Swansea Free Public Library
SAILS	Ful1	Taunton Public Library
SAILS	Full	Wareham Free Library
SAILS	Full	West Bridgewater Public Library
SAILS	Full	Westport Free Public Library
SAILS	Full	Wrentham, Fiske Public Library